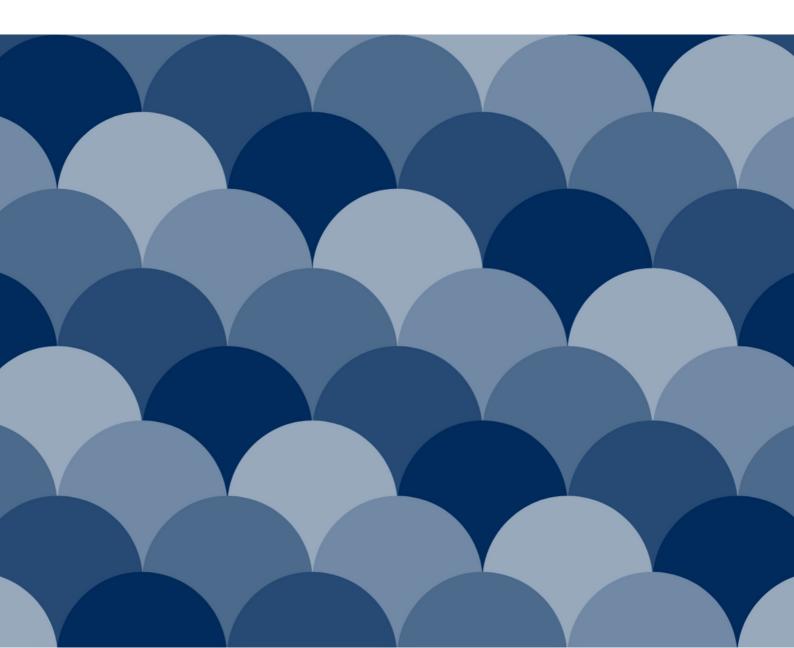


2021-2022

ANNUAL REPORT





INTRODUCTION

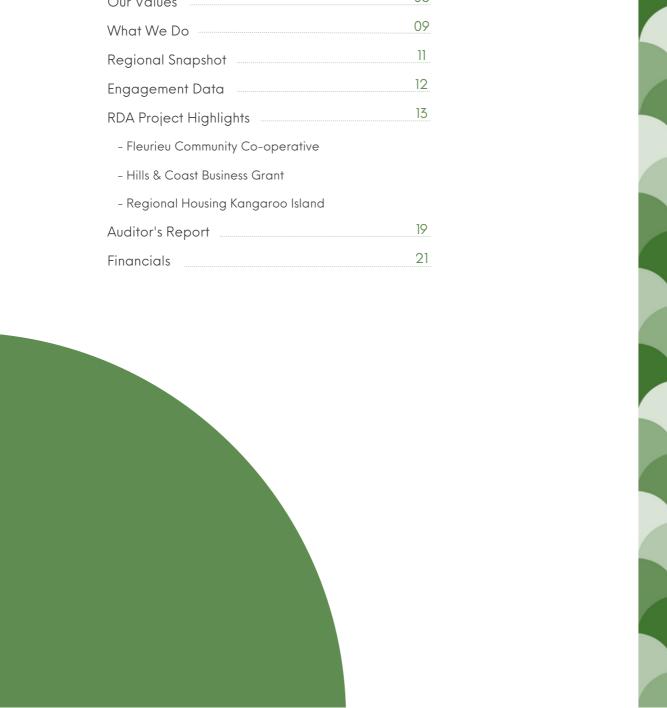
Regional Development Australia (RDA) committees are non-profit, community-based organisations.

We build partnerships between all levels of government, key regional stakeholders and our communities to identify the needs of our regions and advocate for better economic, environmental and social outcomes for our communities.



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& STAFF

















FUNDING PARNTERS



















CHAIRMAN'S REPORT

This past year has seen our area transitioning from tight COVID-19 controls, with severe restrictions on our tourism operators causing them to take a huge blow during the height of the pandemic. However, we have seen local tourism return very strongly across the region as restrictions have been lifted and most operators are feeling more confident. Hahndorf has led the tourism recovery with increased visitation every weekend and all major hotels, wineries and restaurants are saying their numbers are back to pre-COVID-19 levels.

Retailers are also reporting good trade with some homeware shops reporting a 100% increase in sales, but lack of stock is continuing to affect car dealerships and machinery sales operators. A shortage of workers also remains across every sector, which is adding some difficulties to the recovery.

Job creation and economic development is one of our main focuses, especially with the need to reduce South Eastern Freeway traffic into the city. Several major projects will create well over 2,000 jobs around Mt Barker and Strathalbyn.

- Totness precinct employment lands is well under way and this area, including the new Bunnings, is in strong demand and will create more than 1,000 jobs.
- A new Woolworths and council-approved Tavern complex on Wellington Road and Heysen Boulevard is well under construction and this site will create more than 500 jobs by mid-2023.
- The 18ha of employment lands on Harrop Road are progressing to development with a strong operator involved.
- The Strathalbyn Abattoir has secured the funding it requires. It will be a major benefit to the Fleurieu region with long-term outcomes that will help strengthen local branding.
- The Victor Harbor Granite Island causeway redevelopment has been successfully completed and is receiving excellent use. It's great to see this truly critical tourism area back in use.

In the agricultural sector, a wet winter and spring have created a terrific season with croppers expecting record yields. Pastures are looking good, but it has been difficult to harvest hay between all the rain.

Our other significant change this year has been the change of government at both a state and federal level. We have taken time to visit all our local members to continue our strong communications.

Additionally, the unexpected surge in inflation, and the Reserve Bank of Australia's rapid increase in bank rates, has added some extra pressures for businesses and homeowners.

Moving forward, however, we see a lot of confidence in our areas and look forward to 2023 with optimism and excitement.







2021/22 has been a solid year of consolidation for Regional Development Australia. We have renewed funding agreements with all our partners, Federal, State and Local Governments. This has given us the ability to undertake longer term planning with certainty.

Changes in both State and Federal Governments during the year saw new Ministers appointed to Regional Development portfolios, but with an undertaking that the RDA network will continue in its current form and role.

Our projects were set out in four key areas;

- Investment Attraction where we provided industry-based services to support growth
- 2) **Catalytic Public Infrastructure** where we identified, prioritised, and advocated for infrastructure development
- 3) Business Futures where we provided resources and support for SME's, and
- 4) **Living Better** where we delivered programs that assisted in providing an enhanced quality of life for residents and economic prosperity for businesses.

2021/22 saw us continue to work with businesses and job seekers. A continuation of this work is important as businesses continue to struggle to find suitably skilled staff. A lack of certainty around funding to continue work in this area is disappointing.

We continued to work with businesses as they deal with the uncertainty of an everchanging landscape as a result of COVID-19. This had a devastating impact on our region that is highly dependant on hospitality and tourism. The Federal Government support packages were critical for businesses to navigate through the restrictions that were put in place, but as this support is withdrawn, businesses have been attempting to re-invent themselves to adjust to the new norm of a COVID-19 impacted economy.

Our peak body in South Australia, Regional Development South Australia has worked closely with State Government in developing a Regional Blueprint to assist in guiding priorities for Regional South Australia. This was well received by State Government.



DAMIEN COOKE RDA CHIEF EXECUTIVE OFFICER







WHO WE ARE

Regional Development Australia (RDA) is a partnership between the Australian, State and Local Governments. Our committees are non-profit, community-based organisations that build partnerships between:

- governments
- regional development organisations
- local businesses
- community groups
- key regional stakeholders

We provide strategic and targeted responses to economic, environmental and social issues to support the growth and development of regional Australia.

OUR PURPOSE

Our committee of local people, who bring diverse skill sets and broad networks, is committed to developing and growing the region's economy and liveability by:

- consulting and engaging with the community about economic, social and environmental issues, competitive advantages, solutions and priorities
- exploring, promoting and contributing to economic and employment growth, including business development, trade, funding access and investment attraction
- being a first point of contact for government agencies to provide advice on local issues, competitive advantages, solutions and priorities
- promoting government policies, programs, services, grants and initiatives to our region's community.

OUR VISION

RDA Adelaide Hills, Fleurieu and Kangaroo Island region is a prosperous region made up of engaged, connected and resilient communities.

OUR VALUES



We care about the region's prosperity and liveability

LEAD

We lead through a regional focus and commitment to results.

We are agile, creative and seek innovative

INNOVATE

CONNECT



We are the "go-to" for connection, collaboration, & partnerships.



We are trustworthy and deliver what we promise



WHAT WE DO

PROGRAM PROMOTION & DELIVERY

RDA Adelaide Hills, Fleurieu and Kangaroo Island play an active role for the Australian Government to distribute policy and grant information to our regional communities.

Specifically, we:

- promote and deliver information to state and local government, industry, business and community sectors about Australian Government policies and grant programs
- help the Australian Government deliver programs where relevant and requested by the Minister



REGIONAL DEVELOPMENT ADVICE

There isn't much we don't know about our region, but where knowledge gaps arise, we consult with our extensive networks to get the correct information and details.

This relies on a great working relationship with all of the region's stakeholders. In addition to our own regional intel, we source information from our regional networks to provide relevant advice to all levels of government, industry, local business and community sectors.

We aim to:

- develop and maintain positive working relationships with local government bodies in our region
- provide information about activities and competitive advantages in our region to all levels of government, industry, local business and community sectors
- provide evidence-based advice to the Australian Government on critical development issues with both positive and negative impacts on our region

ACCESS TO FUNDING

One of the biggest hindrances to economic growth in the region is the shortage of capital for private and public projects. Funding delays result in lost growth and employment.

For this reason, access to funding is a core component of RDA Adelaide Hills, Fleurieu and Kangaroo Island's objectives. To achieve this, we:

- collaborate with relevant stakeholders to identify economic opportunities in order to attract private and public-sector investment to our region.
- help community stakeholders develop project proposals to access funding

IDENTIFY OPPORTUNITIES

RDA Adelaide Hills, Fleurieu and Kangaroo Island believes the identification of opportunities is a key priority for regional development.

For that reason, we actively identify the region's competitive advantage, embrace ingenuity and innovation, explore new opportunities, and connect minds and resources.

We endeavour to:

- connect regional businesses, councils and industry sectors with international trade partners, financial markets and potential investors
- engage with regional entrepreneurs and emerging business leaders to explore new opportunities to grow local jobs in our region
- facilitate public and private sector decentralisation

REGIONAL WORKFORCE

Regional Development Australia Adelaide Hills, Fleurieu and Kangaroo Island is committed to connecting industry with a suitably skilled workforce, and upskilling existing workers.

By supporting employment opportunities, we support the growth of local business and industry, contributing to a vibrant regional economy.

Our Workforce Development Team works with local employers and industry looking to find new staff, as well as job seekers looking for employment opportunities in the region. To do this we:

- connect employers looking for staff with people who are looking for work
- connect job seekers to available training programs with pathways to employers seeking skilled staff
- work with industry and employers to identify current and future workforce needs, then develop plans and responses to meet those demands





REGIONAL SNAPSHOT

LOCAL ROADS ACROSS REGIONS



REPUBLIS FLEURIEU & KANGAROO ISLAND REGION 8,752 KM²

137,488

REGION'S POPULATION [2021 ABS ERP]



OCEAN COASTLINE





EMPLOYMENT JOBS BY TOP 5 SECTORS



VALUE ADDED ECONOMIC VALUE BY TOP 5 SECTORS

ENGAGEMENT DATA









STRATHALBYN ABATTOIR

MOST VIEWED PROJECT

MOST VIEWED GRANT

BUSHFIRE, DROUGHT & DISASTER FUNDING



MEDIA MENTIONS BY TOPICS/PROJECTS



453.02% ORGANIC SEARCY



Meatworks set to revive?



Glen Osmond Road tunnel and O-Bahn options



Fleurieu's area for growth





RDA AHFKI PROJECT HIGHLIGHTS

FLEURIEU COMMUNITY CO-OPERATIVE

FINALIST NATIONAL ECONOMIC DEVELOPMENT AWARD 2022 Economic Development Partnerships & Collaboration

When the Strathalbyn abattoir closed in December 2020, Regional Development Australia Adelaide Hills, Fleurieu and Kangaroo Island took an active interest in ensuring its ongoing operations. With just 3 livestock slaughtering operators in Australia making up almost 50% of the industry's revenue, and both the Kangaroo Island and Normanville abattoirs having been closed, we realised the importance of maintaining a local abattoir in the region.

After engaging with the landowner and establishing an interest in leasing the facility, we undertook extensive research into the most suitable operating model, followed by feasibility studies to run a co-operative owned abattoir. This research led us to partner with PKF Accelerate, who had extensive experience designing, establishing, and operating co-operatives.

In May 2021, we approved a \$10,000 grant under our Investment Attraction program to fund PKF Accelerate to undertake work on this project. We also supported another successful grant application for \$10,000, bringing the total budget to \$20,000 to include extensive feasibility and financial modelling. This included a stakeholder survey of livestock producers and supply chain operators.



The establishment of the Fleurieu Community Co-operative to manage the abattoirs future operations has generated multiple benefits to the community and region, extending beyond the initial ambitions of the project, to include:

- \$3.5m in investment attraction
- 20 new, ongoing jobs in the region by the end of 2022
- New industry collaboration exceeding 100 members
- Increased options for producers to reduce costs and improve margins
- Increased ability for local retailers and hospitality operators to use and promote locally produced red meat
- Increased supply security for local smallgoods manufacturers
- A new supply deal signed between the co-op and Foodland Supermarkets

The co-op now has more than 100 members, and the facility is currently undergoing renovations and upgrades to be ready for its scheduled reopening in the first quarter of 2023.

HILLS & COAST BUSINESS GRANT

ROUND 1: 2020-2021

The Hills & Coast Business Grant was launched in 2020-2021 as a trial program aimed at providing funds to small business where a project didn't quite fit the requirements of existing grants, or the amount of funding sought was too low to qualify for bigger project grants.

Our aim was to remove this barrier by creating a smaller, more flexible grant, that would cater to projects which didn't qualify for appropriate funding elsewhere. Maximum funding was \$10,000 and applicants were required to match the funding dollar for dollar.

This grant was not intended for business-as-usual projects, but to instead support local business where limited funds restricted an ability to progress an idea or need

- taking a novel and/or creative approach to business growth, or;
- addressing challenges and/or barriers to growth

From a pool of 88 applicants, we eventually selected the following 8 businesses who we believed had the most innovative approaches to business growth, the most potential to impact the local and regional economy, provided the best value for money, and had the most promise of success.



ROUND 2: 2021-2022

Based on the success of our initial funding round, we launched Round 2 in 2021-2022. This round was aimed to support the productivity and growth of manufacturing businesses through:

- procurement of new equipment to improve productivity, and
- addressing challenges and/or barriers to business growth

In this round there were 9 successful applicants selected from a pool of 27:

- Inavogue
- Egritech
- Matchett Productions
 Myponga Water Buffalo
- Bremerton Vintners Pty Ltd
- D'Estrees Bakery
- Raffy's Brewery Pty Ltd
- Wildfire Organic Tea
- Peninsula Providore Farm Pty Ltd





REGIONAL HOUSING KANGAROO ISLAND

During 2022 the national housing crisis continued to grow, with market pressures seeing a lack of affordable houses to purchase and short supply of rental stock. Further impacting stock levels in tourism regions has seen volumes of long-term rental stock being repurposed into short-term accommodation, such as Airbnb.

On Kangaroo Island, these pressures, combined with the 2020 bushfires (which destroyed some 119 houses), has resulted in a domino effect impacting the capacity of businesses to employ staff due to a lack of housing for workers. In response, we have actively supported several housing projects on the island to increase workers and affordable housing stock.

After years of recognised housing issues on the island, RDA AHFKI:

- commissioned Hudson Howell to produce a solutions-focused Kangaroo Island Residential Accommodation Study
- engaged Junction Australia to deliver a pilot feasibility study to deliver
 ~20 homes on a Kingscote site

The feasibility study indicated a loss of \$1.69m, establishing the need for an underwriter to deliver this project. Discussions are currently underway with RenewalSA to facilitate this role.

The Black Summer fires of 2019–20 largely affected the western end of the island, destroying 119 homes including rentals. This has left limited accommodation remaining to support recovery efforts. We have worked with businesses and stakeholders to support rebuilding and economic recovery efforts through the construction of affordable accommodation for workers.

WESTERN KI CARAVAN PARK

Mark and Fiona Jago, owners of Western KI Caravan Park offered land and project management to develop worker and group accommodation on their site. RDA AHFKI has helped to plan, secure funding partners and execute two worker accommodation projects which included:

- 10 ensuite workers' rooms and a recreation room project value: \$1 million \$0.7million funded by Business Council of Australia Foundation BizRebuild
- A 44 bed bunkhouse and a fuel outlet project value: \$1.5 million
 \$1 million funded by South Australian State and Commonwealth
 Government through the Local Economic Recovery Fund (LER)

Additionally, the Jago's scaled up the rebuild of park facilities to include a commercial camp kitchen suitable for groups of up to 200 people to enable the park to become a community meeting place.

All projects are complete, and it is anticipated these will facilitate the resumption of economic activity throughout the western end of the island including the rebuild of the Flinders Chase National Park infrastructure to house workers and enable visitation by groups of researchers, schools, and walking groups to return to the island.





LOCKLANDS PASTORAL

In October 2021, RDA AHFKI and Viterra sought and secured an amendment to Temporary Workers Accommodation Legislation to allow containerised housing, like Minderoo Pods, to be used as temporary seasonal workers accommodation.

The regulations remove the requirement to obtain planning consent in specified locations (building consent must still be obtained) allowing temporary accommodation to be established more quickly.

Locklands was registered as a designated site allowing Locklands Pastoral to accommodate staff and ensure continuous business opeartion.

KANGAROO ISLAND COMMUNITY CLUB (KICC)

Owners of the Parndana Hotel KICC engaged in three housing projects to increase housing stock, retain locals, and attract people to the region. In October 2021, we recognised the group was struggling to progress projects due to impacts of COVID-19 on the building industry supply chain along with other development and planning issues.

We supported the KICC with strategy, planning, and execution of three projects:

1) Workers' Accommodation

Cabin style workers' accommodation - project value: \$1 million
 Constructed within the Parndana Caravan Park adjoining the
 Parndana Hotel.

\$0.8 million funded by Local Economic Recovery Fund

Design is complete and Kuchel Building Contractors (local) have been engaged with completion due mid-2023.

2) Potato Industry & Seasonal Workers' Camp Parndana

Construction of workers' accommodation - project value: \$1 million
 To include up to 24 beds plus associated communal cooking,
 recreation and laundry facilities.

\$0.6 million in Black Summer Bushfire funding.

Land purchased, design complete and development application in progress.

Due to inflation and supply chain issues this element is now underfunded by \$230,000, which is being sought through the National Emergency Management Agency and due for completion in 2023.

3) Parndana Land and Housing Development

In 2017 KICC determined that there was a lack of available land allotments within the township of Parndana. A working group was formed, and plans drafted to submit an unsolicited bid to Crown Lands (August 2018) for 8.7ha of land to accommodate 56 blocks, wetland, and open space. This bid was unsuccessful.

RDA AHFKI has engaged in discussions with KICC, stakeholders and developers with a view to Council, or another stakeholder, submitting a further unsolicited bid to Crown Lands for a scaled back or staged development starting with 15 allotments inclusive of house and land packages.









233 Commercial Street West
PO Box 246, Mount Gambier SA
5290 P: (08) 8725 3068
F: (08) 8724 9553
E: admin@galpins.com.au

Stirling

Unit 4, 3-5 Mount Barker Road PO Box 727, Stirling SA 5152 P: (08) 8339 1255 F: (08) 8339 1266 E: stirling@galpins.com.au

Norwood

3 Kensington Road, Norwood SA 5067 PO Box 4067, Norwood South SA 5067 P: (08) 8332 3433 E: norwood@galpins.com.au

W: www.galpins.com.au

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AUDITOR'S REPORT

INDEPENDENT AUDITOR'S REPORT

To the members of Regional Development Australia Adelaide Hills, Fleurieu & KI Inc

Report on the Audit of the Financial Report

Audit Opinion

We have audited the accompanying financial report of Regional Development Australia Adelaide Hills, Fleurieu and Kangaroo Island Inc (the Association) which comprises the statement of financial position as at 30 June 2022, statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, notes comprising a summary of significant accounting policies and the statement by Members of the Board.

In our opinion, the accompanying financial report of the Association presents fairly, in all material respects, the financial position of the Association as at 30 June 2022, and its financial performance and its cash flows for the year then ended in accordance with Australian Accounting Standards and the Association Incorporation Act SA 1985.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Association in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110: *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and The Committee for the Financial Report

Management is responsible for the preparation and fair presentation of the financial report, and has determined that the basis of preparation described in Note 1 is appropriate to meet the requirements of the *Associations Incorporation Act SA 1985* and is appropriate to meet the needs of the members. Management's responsibility also includes such internal control as Management determines is necessary to enable the preparation and fair presentation of a financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Management are responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Association or to cease operations, or has no realistic alternative but to do so.

Auditor's Responsibility for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Association to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

GALPINS ACCOUNTANTS, AUDITORS & BUSINESS CONSULTANTS

Luke Williams CA, CPA. Registered Company Auditor

Partner

FINANCIALS

Regional Development Australia Adelaide Hills, Fleurieu, Kangaroo Island Inc. ABN 89 816 693 886

FINANCIAL REPORT

FOR THE YEAR ENDED 30 JUNE 2022

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Regional Development Australia Adelaide Hills, Fleurieu, Kangaroo Island Inc. Committee's Report For the year ended 30 June 2022

Your committee members submit the financial accounts of the Regional Development Australia Adelaide Hills, Fleurieu and Kangaroo Island for the financial year ended 30 June 2022.

Committee Members

The names of committee members at the date of this report are:

James Sexton Glenn Rappensberg John Ashcroft Peter Wadewitz Luke Gray Victoria MacKirdy Alex Reid Arabella Branson Peter Buik Stephanie Wurst

Principal Activities

The principal activities of the Incorporated Body during the financial year were to assist in securing a strong and sustainable econcomic, social and environmental furture for the region by:

- Economic Development
- Community Engagement
- Regional Planning
- Whole Government Approach
- Government Programs

Significant Changes

No significant change in the nature of these activities occurred during the period.

Operating Result

The loss from ordinary activities amounted to

For the year ended 30 June 2022

\$ 13,027

(2021: \$93,576)

Signed in accordance with a resolution of the Members of the Committee on :

James Sexton Chairperson

Soppos lus /

Treasurer



Regional Development Australia Adelaide Hills, Fleurieu, Kangaroo Island Inc. Statement by Members of the Committee For the year ended 30 June 2022

In the opinion of the Committee the Statement of Financial Position, Statement of Financial Performance, Statement of Cash Flows and Notes to the Financial Statements:

- 1. Presents fairly the financial position of Regional Development Australia Adelaide Hills, Fleurieu, Kangaroo Island Inc as at 30 June 2022 and its performance for the year ended 30 June 2022 in accordance with Australian Accounting Standards, mandatory professional reporting requirements and other authoritative pronouncements of the Australian Accounting Standards Board.
- 2. At the date of this statement, there are reasonable grounds to believe that the Association will be able to pay its debts as and when they fall due.
- 3. In accordance with Section 35(5) of the Associations Incorporation Act 1985 (SA), the committee of Regional Development Australia Adelaide Hills, Fleurieu and Kangaroo Island hereby states that during the financial year ended 30 June 2022;
 - a) i) no officer of the Association;
 - ii) no firm of which an officer is a member; and
 - iii) no body corporate in which an officer has a substantial financial interest, has received or become entitled to receive a benefit as a result of a contract between officer, firm or body corporate and the Association (other than as disclosed in the financial statements)
 - b) No officer of the Association has received directly or indirectly from the Association any payment or other benefit of pecuniary value (other than as disclosed in the financial statements).

This statement is made in accordance with a resolution of the Committee and is signed for and on behalf of the Committee by:

Chairperson

Treasurer

Stoppens land?



Regional Development Australia Adelaide Hills, Fleurieu, Kangaroo Island Inc. ABN 89 816 693 886

Income Statement For the year ended 30 June 2022

	Note	2022 \$	2021 \$
Income Core grant revenue Project revenue Other revenue Expenditure Employee benefits Depreciation and amortisation expenses Supplies & services Project Expenses Board & committee expenses Net (Loss)/profit on disposal property, plant & equipment Surplus/(Deficit) for the year	2 3 4 5 6 7 8 9	517,150 640,544 121,918 (394,381) (15,146) (146,255) (676,514) (33,948) (341) 13,027	483,885 626,417 186,335 (403,547) (9,884) (130,609) (626,417) (32,346) (259) 93,575
Net Surplus/(Deficit) attributable to members of the association	-	13,027	93,575



Regional Development Australia Adelaide Hills, Fleurieu, Kangaroo Island Inc. Statement of Comprehensive Income For the year ended 30 June 2022

	Note	2022 \$	2021 \$
Surplus/(Deficit) for the year		13,027	93,575
Other Comprehensive Income Other Comprehensive Income for the year	_ _	-	
Total Comprehensive Income	_	13,027	93,575



Regional Development Australia Adelaide Hills, Fleurieu, Kangaroo Island Inc. Statement of Financial Position As at 30 June 2022

	Note	2022 \$	2021 \$
Current Assets			
Cash assets Financial assets/investments Receivables Total Current Assets	11 12 14 _	645,819 130,455 149,510 925,784	480,793 130,000 85,118 695,911
Non-Current Assets			
Property, plant and equipment Total Non-Current Assets	15 <u> </u>	42,211 42,211	36,454 36,454
Total Assets	_	967,995	732,365
Current Liabilities			
Payables Provisions Total Current Liabilities	16 17 -	351,878 117,255 469,133	141,317 105,213 246,530
Non-Current Liabilities			
Provisions Total Non-Current Liabilities	17 _ -	<u>-</u>	
Total Liabilities		469,133	246,530
Net Assets	- -	498,862	485,835
Members' Funds			
Retained profits Total Members' Funds	<u>-</u>	498,862 498,862	485,835 485,835



Regional Development Australia Adelaide Hills, Fleurieu, Kangaroo Island Inc. Statement of Changes in Equity For the year ended 30 June 2022

	Note	\$ Retained Earnings	\$ Total	
Balance at 30 June 2019		450,049	450,049	
Comprehensive Income Surplus/Deficit attributable to members Balance at 30 June 2020		(57,789) 392,260	(57,789) 392,260	
Comprehensive Income Surplus/Deficit attributable to members Balance at 30 June 2021		93,575 485,835	93,575 485,835	
Comprehensive Income				
Surplus/Deficit attributable to members Balance at 30 June 2022		13,027 498,862	13,027 498,862	



Regional Development Australia Adelaide Hills, Fleurieu, Kangaroo Island Inc. Statement of Cash Flows For the year ended 30 June 2022

Cash Flow From Operating Activities	Note	2022 \$	2021 \$
Receipts from grantors & other sources Payments to suppliers and employees Net cash provided by (used in) operating activities	13	1,323,175 (1,136,905) 186,270	1,438,541 (1,223,970) 214,571
Cash Flow From Investing Activities Payment for: Proceeds from Investments Payment for Investments Payments for property, plant and equipment Net cash provided by (used in) investing activities Cash Flow From Financing Activities Payment of lease liabilities Net cash provided by (used in) financing activities		(21,244) (21,244)	132,788 (130,000) (779) 2,009
Net increase (decrease) in cash held		165,026	216,580
Cash at the beginning of the year Cash at the end of the year	11	480,793 645,819	264,213 480,793



Note 1: Summary of Significant Accounting Policies

Basis of Preparation

The financial report is a special purpose financial report for distribution to the members to fulfill the Board's financial reporting requirements under the Association's constitution and the Associations Incorporation Act (SA) 1985. The Board has determined that the Association is not a reporting entity.

Australian Accounting Standards set out accounting policies that the AASB has concluded would result in financial statements containing relevant and reliable information about transactions, events and conditions. Material accounting policies adopted in the preparation of the financial statements are presented below and have been consistently applied unless stated otherwise.

The financial statements, except for the cash flow information, have been prepared on an accruals basis and are based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities. The amounts presented in the financial statements have been rounded to the nearest dollar.

Accounting Policies

(a) Income tax

The Association is exempt from paying income tax due to being exempt as a not for profit entity under Division 50 of the Income Tax Assessment Act 1997.

(b) Property, Plant and Equipment

Each class of property, plant and equipment is carried at cost or fair value less, where applicable, any accumulated depreciation.

i) Plant and equipment

Plant and equipment is measured at cost value less accumulated depreciation. The carrying amount of plant and equipment is reviewed annually to ensure it is not in excess of the recoverable amount from those assets. The recoverable amount is assessed on the basis of the expected net cash flows that will be received from the assets deployment and subsequent disposal. The expected net cash flows have not been discounted to present values in determining the recoverable amounts.

Subsequent costs are included in the asset's carrying amount recognised as a separate asset, as appropriate, only when it is probable that the future economic benefits associated with the item will flow to the Association and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the income statement during the financial period in which they are incurred.



iii)Depreciation

The depreciable amount of all fixed assets including buildings and capitalised leased assets is depreciated on a straight line basis over their useful life to Regional Development Australia Yorke and Mid North commencing from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful life of the improvements.

The depreciation rates used for each class of depreciable asset are:

Class of Asset Depreciation Rate %
Plant and equipment 10 - 40%
Motor vehicles 20%

The asset residual values and useful lives are reviewed, and adjusted if appropriate, at each balance sheet date.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposal are determined by comparing proceeds with the carrying amount. These gains or losses are included in the Profit & Loss.

Financial Instruments

The Association holds financial instruments in the form of cash and cash equivalents, trade and other receivables and trade and other payables.

(iv) Impairment of Assets

At each reporting date, the Association reviews the carrying values of its assets to determine whether there is any indication that those assets have been impaired. If such an indication exists, the recoverable amount of the asset, being the higher of the assets fair value less costs to sell and value in use, is compared to the asset's carrying value. Any excess of the asset's carrying value over its recoverable amount is expensed to the income statement.

(c) Financial Instruments

The Association holds financial instruments in the form of cash and cash equivalents, trade and other receivables and trade and other payables.



(d) Provisions

Provision is made for the Association's liability for employee entitlements arising from services rendered by employees to the end of the reporting period. Employee entitlements that are expected to be settled within one year have been measured at the amounts expected to be paid when the liability is settled. Employee entitlements payable later than one year have been measured at the present value of the estimated future cash outflows to be made for those entitlements. In determining the liability, consideration is given to employee wage increases and the probability that the employee may not satisfy vesting requirements. Those cash outflows are discounted using market yields on national government bonds with term to maturity that match the expected timing of cash flows.

The Association's obligations for long-term employee benefits are presented as non-current provisions in the Statement of Financial Position, except where the Association does not have an unconditional right to defer settlement for at least 12 months after the reporting period, in which case the obligations are presented as current provisions.

(e) Cash and Cash Equivalents

Cash and Cash Equivalents includes cash on hand, deposits held at call with banks or financial institutions, other short term highly liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within short term borrowings in current liabilities on the balance sheet.

(f) Revenue

Non reciprocal grant revenue from councils and state and federal government is recognised when the Association obtains control of the revenue or when the Association becomes to entitled to the revenue.

If conditions are attached to the grant which must be satisfied before it is eligible to receive the contribution, the recognition of the grant as revenue will be deferred until those conditions are satisfied.

Interest revenue is recognised on an accrual basis taking in to account the interest rates applicable to the financial assets.

Revenue has been classified into the following three categories -

- I. Core Grant Revenue Revenue received from the South Australian State Government, the Commonwealth Government and Local Governments to support the principal activities of the Association.
- II. Project Revenue Grants received from the South Australian State Government, the Commonwealth Government and Local Governments for specific projects implemented within the region by the association.
- III. Other Revenue Revenue received from other sources such as interest or miscellaneous grants.

Income is recognised in accordance with the requirements of AASB 15 Revenue from Contracts with Customers and AASB 1058 Income of Not-for-Profit Entities, dependent on whether there is a contract with a customer defined by AASB 15.

To determine whether to recognise revenue, the process below is followed:

- 1. Identify the contract with a customer
- 2. Identifying the performance obligations
- 3. Determining the transaction price
- 4. Allocating the transaction price to the performance obligations
- 5. Recognising revenue when/as performance obligations are satisfied.



The Association recognises contract liabilities for consideration received in respect of unsatisfied performance obligations and reports these amounts as Contract Liabilities in Payables in the statement of financial position.

All revenue is stated net of the amount of goods and services tax (GST).

(g) Expenses

Expenses incurred are recognised on an accrual basis.

Expenses have been classified into the following five categories -

- I. Employee Benefits Compensation to employees including wages, superannuation and leave accruals.
- II. Depreciation and Amortisation Expenses Costs of assets written off over their useful life.
- III. Supplies and Services General running costs and on costs unrelated to specific projects.
- IV. Project Expenses All costs incurred in implementation of projects funded by Project Revenue.
- V. Board and Committee Expenses Remuneration to board members.

All expenses are stated net of the amount of goods and services tax (GST).

(h) Goods and Service Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office. In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Receivables and payables in the balance sheet are shown inclusive of GST.

Cash flows are presented in the cash flow statement on a gross basis, except for the GST component of investing and financing activities, which are disclosed as operating cash flows.

(i) Accounts Payable and Other Payables

Accounts Payable and other payables represent the liabilities outstanding at the end of the reporting period for goods and services received by the Association during the reporting that remain unpaid. The balance is recognised as a current liability with the amounts normally paid within 30 days of the recognition of the liability.

(j) Events After Balance Date

Adjustments are made to amounts recognised in the financial statements, where an event occurs after 30 June and before the date the financial statements are authorised for issue, where those events provide information about conditions that existed at 30 June.

There were no events that required adjustments.

(k) Economic Dependency

The Association is dependent on Grants Revenue received from the Department of Infrastructure, Transport, Regional Development and Communications (Commonwealth Government), Department of Primary Industries and Regions (State Government) and contributions from local councils to fund the ongoing operations of the Association. Total Grant Revenue received from government agencies in the 30 June 2022 financial year amounted to \$1,157,694 (20120/21: \$1,110,032).

Department of Infrastructure, Transport, Regional Development & Communications funding for Support Regional Economic Development expires 30/06/25. Department of Primary Industries and Region funding expired 30/06/2022.

Local Government (Adelaide Hills Council, Mount Barker District Council, District Council of Yankalilla, Kangaroo Island

Council, Alexandrina Council and City of Victor Harbor) funding for Regional Economic Development is undertaken on an

annual subscription basis.



Should the Association not secure funding or a reduced level of funding in future years, it may impact on the ability of the Association to continue operating as a going concern.

(l) COVID-19

The coronavirus (COVID-19) pandemic has developed rapidly in 2020 and 2021 and continues in 2022, with a significant number of cases globally. Management has considered the consequences of COVID-19 and it has determined that it does not create a material uncertainty that casts significant doubt upon the entity's ability to continue as a going concern.

(m) New Accounting Standards

Amendments to AASB 101 and AASB 108 Definition of Material

The amendments provide a new definition of material that states, "information is material if omitting, misstating or obscuring it could reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements, which provide financial information about a specific reporting entity." The amendments clarify that materiality will depend on the nature or magnitude of information, either individually or in combination with other information, in the context of the financial statements. A misstatement of information is material if it could reasonably be expected to influence decisions made by the primary users. These amendments had no impact on the financial statements of, nor is there expected to be any future impact to the Association.



	2022	2021
Note 2: Core Grant Revenue	\$	\$
DITRDLC - Core Funding	253,590	226,757
Total DRARDLG Revenue	253,590	226,757
Councils		
Alexandrina Council	60,308	58,835
City of Victor Harbour	38,444	37,507
District Council Yankalilla	14,648	14,289
Kangaroo Island Council	14,648	14,289
Adelaide Hills Council	67,884	66,229
District Council Mount Barker	67,628	65,979
Total Council Revenue	263,560	257,128
Total Core Grant Revenue	517.150	483,885
Note 3: Project Revenue	400 400	400.000
Workforce coordination	132,409	100,000
Live it UP	97,708 10,164	123,625 9,975
NFP Assist	10,104	9,975 28,641
Hills & Coast Grant finder B2B Mentorship	_	74,697
Hills & Coast small business	_	45,074
Startup Go	5,891	9,399
Public project supports	96,388	51,300
Impactful Enterprise	70,300	127,659
Industry Gamechanger	154,541	56,047
Small Business Program	66,696	-
H&C Grant Support	70,940	_
Leadership Program	5,807	-
Total Project Revenue	640,544	626,417

Project revenue relates to specific funding received by the Association from the State and Commonwealth Governments that is required to be spent on specific projects undertaken within the region.

Note 4: Other Revenue Interest received Project Expense Recoveries Other Income Total Other Revenue	562 105,212 16,144 121,918	592 163,421 22,322 186,335
Note 5: Employee Benefits		
Salaries & Wages	304,029	331,288
Employment On-costs	53,275	35,448
Motor Vehicle Allowance	19,776	20,019
Fringe Benefits Tax	5,260	285
Staff Benefits Expense	12,041	16,507
Total Employee Benefits	394,381	403,547



	2022	2021
Note 6: Depreciation	\$	\$
Depreciation - Plant	7,433	2,171
Depreciation - Motor Vehicles	7,713	7,713
Total Depreciation Expense	15,146	9,884
Note 7: Supplies and Services		
Note 7: Supplies and Services	1,975	1,368
Advertising, Marketing & Promo Audit Fees	6,852	6,500
Bank Fees	336	254
Cleaning	3,069	2,899
Consultancy Fees	3,234	1,385
Utilities	4,111	4,213
Information Technology	19,223	16,223
Insurance	6,721	5,617
Meetings, Seminars & Conference	12,727	11,080
Memberships & Subscriptions	13,805	12,070
Motor Vehicles	7,637	2,304
Office Supplies	3,868	2,463
Postage	643	392
Rent	34,793	33,094
Sponsorship	2,000	455
Staff & Visitor Amenities	2,132	2,103
Storage	4,780	3,252
Sundry Telephone & Communication	1,667	981
Training & Staff Development	7,592	8,116
Staff Uniforms	3,699	4,232
Travel & Accomodation	1,512	960
	3,879_	10,648
Total Supplies & Services	146,255	130,609
Note 8: Project Expenses		
Workforce coordination	132,409	100,000
Live it UP	97,708	123,625
NFP Assist	10,164	9,975
Hills & Coast Grant finder	-	28,641
B2B Mentorship	-	74,697
Hills & Coast small business	-	45,074
Startup Go	5,891	9,399
Public project supports	96,388	51,300
Impactful Enterprise	-	127,659
Industry Gamechanger	154,541	56,047
Small Business Program	66,696	-
H&C Grant Support	70,940	-
Leadership Program	5,807	-
RDA Strategic Planning	35,970	-
Total Project Expenses	676,514	626,417



	2022	2021
Note 9: Board and Committee Expenses	\$	\$
Directors & Meeting Expenses	2,728	2,372
Sitting Fees	18,308	17,200
Travel & Conferences	11,548	12,774
Training & Development	1,364	-
Total Board and Committee Expenses	33,948	32,346
	·	
Note 10: Net Loss(profit) on disposal of property, plant & equipment		
Proceeds on sale of Property*	(341)	(259)
Total Capital Loss on sale Property	(341)	(259)
	(341)	
Total Net Loss on disposal property, plant & equipment		(259)

Note 11: Cash and Cash Equivalents

For the purposes of the statement of cash flows, cash includes cash on hand and in banks, net of outstanding bank overdrafts.

Cash at the end of the year as shown in the statement of cash flows is reconciled to the related items in the balance sheet as follows:

Bank Cheque Account	135,496	143,087
Express Saver Account	510,130	340,025
Cash on hand	-	143
Credit cards	193	(2,462)
Total Cash and Cash Equivalents	645,819	480,793

Interest rate risk

Cash on hand is non-interest bearing. Cash at bank earns a floating interest rate. The carrying amount of cash and cash equivalents represents fair value.

Note 12: Financial Assets/Investments

Term Deposit Account Total Financial Assets/Investments	130,455 130,455	130,000 130,000
Note 13: Reconciliation Of Net Cash Provided By/Used In Operating Activities To	Net Profit	
Operating profit (loss) after tax	13,027	93,575
Depreciation	15,146	9,884
Net Loss on disposal of Property Plant & Equipment	341	259
Interest directly from Investments	(455)	- 469
Changes in assets and liabilities:		
(Increase) decrease in trade debtors	(64,392)	53,898
Increase (decrease) in trade creditors and accruals	210,561	40.918
Increase (decrease) in provisions	12,042	16,506
Net cash used by operating activities	186,270	214,571



	2022	2021
Note 14: Receivables	\$	\$
Trade debtors	145,451	80,482
Prepayments	4,059	4,636
Total Debtors	149,510	85,118

Interest rate and credit risk

Receivables are raised for all goods and services provided for which payment has not been received. Receivables are normally settled within 30 days. Receivables, prepayments and accrued revenues are non-interest bearing.

The carrying amount of receivables approximates net fair value as they are receivable on demand.

Note 15: Property, Plant and Equipment

Plant and equipment:

- At cost	73,963	65,488
- Less: Accumulated depreciation	(53,265)	(58,260)
	20,698	7,228
Motor vehicles:		
- At cost	38,567	38,567
- Less: Accumulated depreciation	(17,054)_	(9,341)
	21,513	29,226
	<u>-</u> _	
Total Written Down Value	42,211	36,454

Movements in carrying amounts

Movement in the carrying amounts for each class of property plant and during the current financial year.

	Plant &	Motor	
Movements in carrying amounts	Equip	Vehicle	Total
Carrying amount at the start of the year	7,228	29,226	36,454
Additions	21,244	-	21,244
Disposals	(341)	-	(341)
Depreciation expense	(7,433)	(7,713)	(15,146)
Carrying amount at the end of the year	20,698	21,513	42,211

Impairment

The remaining useful life and depreciation rate of assets held are deemed appropriate to reflect the fair value less cost of disposal of property, plant and equipment. There is therefore no indication of impairment at 30 June 2022.

Trade creditors	3,381	13,442
Accrued Expenses	9,565	1,901
Contract Liability	296,822	91,277
GST Payable	6,984	8,249
PAYG Tax Payable	18,215	16,428
Accrued Wages & Superannuation	5,919	2,731
Super Payable	10,992	7,289
Total Payables	351,878	141,317

Interest and Credit Risk

Creditors and accruals are raised for all amounts owed to the Board (billed and un-billed) but unpaid. Sundry creditors are normally settled within 30 days. All payables are non-interest bearing. The carrying amount of payables represents fair value due to the amounts being payable on demand.



	2022	2021
Note 17: Provisions	\$	\$
Current		
Annual Leave	55,425	41,263
Long Service Leave	61,830	63,950
	117,255	105,213
Non Current		
Long Service Leave		
		_
	117,255	105,213

There were 8 employees at 30 June 2022.

Provision for Employee Entitlements

A provision has been recognised for employee entitlements relating to annual and long service leave for employees. In

Note 18: Audit Fees

Auditor Expense included in Supplies and Services relate to separate projects as follows;

Core Activities	6,852	6,500
Total Audit Fees	6,852	6,500

Note 19: Contingent Assets and Liabilities

The Association is not aware of any contingent assets or liabilities.











